

CAMPUS MASTER PLAN 2025-35 UPDATE

Statute / Regulation

- Florida Statute 1013.30
- Board of Governors Regulations, Chapter 21

Elements

Introduction

- 1. Future Land Use
- 2. Transportation
- 3. Housing
- 4. General Infrastructure
- 5. Conservation
- 6. Recreation and Open Space
- 7. Intergovernmental Coordination
- 8. Capital Improvements

Evaluation and Appraisal Report





County
Boundary
Study
Boundary
UCF Campus
Boundary

JURISDICTION of the Campus Master Plan extends only to the

UCF MAIN CAMPUS



Format – Goals, Objectives & Policies

GOALS, OBJECTIVES & POLICIES

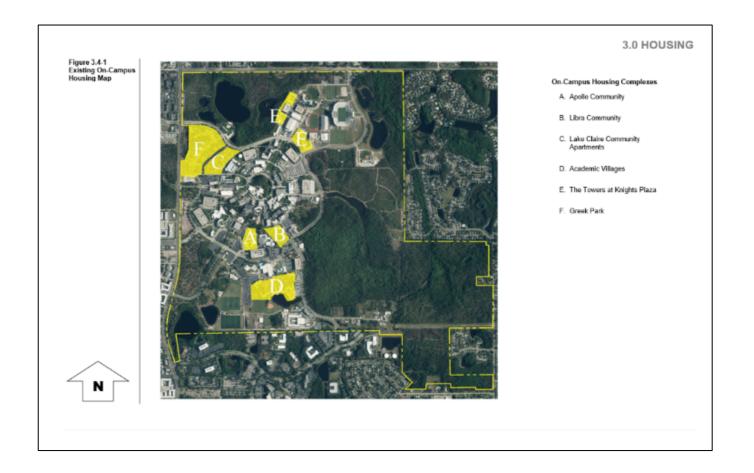
GOAL 1: The long-term end toward which programs or activities are ultimately directed.

OBJECTIVE 1.1: A specific, measurable, intermediate end that is achievable and marks progress toward a goal.

POLICY 1.1.1: The way in which programs and activities are conducted to achieve an identified goal.

POLICY 1.1.2: More ways by which to achieve the goal.

Format – Maps.....Data and Analysis



3.0 HOUSING

group study rooms, a grab-and-go food store, a mail center, a large outdoor patio space with wireless internet, and offices for residence life staff, an academic advisor, and a counselor.

 The Towers at Knights Plaza

The Towers, four seven-story buildings with a combined design capacity of 2,004 student spaces, was constructed in three phases, opening in 2006, 2007, and 2008 respectively. Students may choose from a combination of 4 bedroom / 2 bath, 4 bedroom / 4 bath, and 1 bedroom / 1 bath apartments. All bedrooms are single occupancy. Small study lounges are included on six (6) of the seven (7) floors. The ground floor lobbies, and adjacent courtyards provide student programming space for educational and social events.

Managed and Affiliated Housing

UCF manages, or affiliates with, properties located off-campus including NorthView, which serves the main campus.

When all UCF-owned and -managed facilities have reached full capacity, students are referred to University-affiliated housing. Affiliated properties include Knights Circle, The Pointe at Central, and Union West on the Downtown Campus. Residence Life services are provided at each affiliated complex by the incumbent property management firm(s), and the UCF Police Department provides services at Knights Circle, The Pointe at Central, and the Downtown Campus including UnionWest.

ADA Compliance

UCF Housing complies with ADA Accessibility Guidelines (ADAAG) throughout the building inventory.

Housing Inventory Community Building Type Beds Beds on the Main Campus APOLLO COMMUNITY Suite 108 Osceola Hall Suite 103 Polk Hall 108 Volusia Hall 108 APOLLO Total Beds 427 LIBRA COMMUNITY Brevard Hall 121 Orange Hall 156 Suite Seminole Hall 162 Suite Citrus Hall Suite 116 232 Sumter Hall Suite 232 LIBRA Total Beds 1,019

8 I 3.3 HOUSING - D&A

Approach....inclusive

UCF 2025-35 Campus Master Plan Update - Element Teams (updated 3/26/24)

2025-35 CMP STEERING COMMITTEE	Chair: Jon Varnell, VP Admin Ops Jon Bates, AVP Real Estate & Space Admin (RESA) Ben Davis, AVP Planning, Design & Const. (PDC) Jennifer Elliot, Director Arboretum & Sustainability Bill Martin, University Architect, PDC Duane Siemen, AVP UES	Kevin Sowers, AVP Auxiliary Services Justin Wisor, AVP Facilities Operations (FO) SGA Student Body President ¹ (Brandon Greenaway 2023-24) Susan Hutson, Mgr. of Campus Planning, PDC	
Element	Core Committee (3-5 persons)	Advisory Resources	
1.0 FUTURE LAND USE BOG 201.204	Chair: Bill Martin, PDC Jon Bates, AVP RESA Jen Elliott, Director Arboretum & Sustainability Duane Siemen, AVP UES Justin Wisor, AVP FO	Susan Hutson, PDC UMPC Chair (Michelle Dusseau, COS, 2023-24) SGA Student Body President (Brandon Greenaway 2023-24)	
2.0 TRANSPORTATION BOG 201.205	Chair: Kevin Sowers, AVP Aux. Services Jon Bates, AVP RESA Louann Huynh, Director Parking & Transportation Anand Rampersad, Asst Dir Parking & Transportation Terry Wheeler, Chair Parking & Transp. Committee James Mangan, UCF PD	Susan Hutson, PDC Hatem Abou-Senna, PE, CECS Faculty RJ Mueller, UCFIT & Cycling Advocate SGA Safety & Transportation Coord. (Christina Cabrera 2023-24) ²	
3.0 HOUSING BOG 201.206	Chair: Chris MacDonald, AVP Housing & Res Life Jon Bates, AVP RESA Peter Mitchell, Dir Housing Admin & Finance	Meredith Varner, HRL Richard Berwanger, HRL Susan Hutson, PDC SGA Director of Student Affairs (Brianna Urea 2023-24)	
4.0 GENERAL INFRASTRUCTURE BOG 21.207	Chair: Duane Siemen, AVP UES Alex Parlato, UES Michael Scruggs, AVP UCF IT, Deputy CIO/CTO Justin Wisor, AVP FO	Susan Hutson, PDC Amanda Lindsay, UES	
5.0 CONSERVATION BOG 21-208	Chair: Jen Elliott, Director Arboretum & Sustainability Alex Parlato, UES Travis Simmons, Director LNR Justin Wisor, AVP FO	Susan Hutson, PDC Jack Stout, Emeritus Faculty, Biology John Guziejka, LNR Amanda Lindsay, UES	

6.0 RECREATION & OPEN SPACE BOG 21.209 7.0 INTERGOVERNMENTAL COORDINATION BOG 21.210	Chair: Gary Cahen, Rec & Wellness Cntr Jen Elliott, Dir. Arboretum & Sustainability David Hansen, Sr Exec Assc Athl. Dir & COO Chair: Fred Kittinger, Sr AVP Govt & Comm Relations Jon Bates, AVP RESA Bill Self, AD Undergraduate Affairs	Susan Hutson, PDC Justin Wisor, AVP FO Chris MacDonald, AVP Housing & Res Life Heather Marshall, RWC James Wilkening, Exec.Dir. Rec & Wellness Cntr Janet Owen, VP Govt & Community Relations Susan Hutson, PDC SGA Gov. Affairs Coord. (Brooke Martin 2023-24) Austin Wilson, Intern, Govt & Comm Relations
8.0 CAPITAL IMPROVEMENTS BOG 21.211	Chair: Ben Davis, AVP PDC Bill Martin, PDC Duane Siemen, AVP UES Justin Wisor, AVP FO Jon Bates, AVP RESA	Susan Hutson, PDC Chuck Reilly, Academic Affairs Winston Schoenfeld, Office of Research Adrienne Frame, Student Success and Well-Being
OTHER		
SUSTAINABILITY BOG 21.202 (1) (c) 3	Chair: Jen Elliot, Dir. Arboretum & Sustainability Ryan Chabot, Sustainability Coordinator Alex Parlato, UES	SGA Sustainability & Innovation Coordinator (Sydni Burge 2023-24) Susan Hutson, PDC
PRIMARY CONSULTANT ³ CORGAN corgan.com Team: Carissa Oyedele Benjamin Patterson Others	1.0 FUTURE LAND USE CONSULTANT GAI Consultants gaiconsultants.com Team: A. Blake Drury Peter Sechler Others	2.0 TRANSPORTATION CONSULTANT VHB (Vanasse Hangen Brustlin) vhb.com Team: Joedel Zaballero Ryan Wenger Others
EVALUATION & APPRAISAL REPORT (EAR) BOG 21.202(7)	Bill Martin, University Architect, PDC Susan Hutson, PDC	
INTRODUCTION	Bill Martin, University Architect, PDC Susan Hutson, PDC	

5-YEAR STRATEGIC PLAN

UNLEASIING POTENTAL

Amplifying the power of knowledge and discovery, the University of Central Florida unleashes the potential of our students, faculty, staff, and community. As a next-generation public research institute, we are an inclusive community of thinkers, doers, creators, innovators, healers, and leaders striving to shape the future and solve the world's most challenging problems.



Approach....sustainable

5.0 CONSERVATION

SUSTAINABILITY

Sustainability and conservation are intrinsically linked through their shared goal of responsible resource management.

- Conservation practices such as protecting endangered species or preserving natural habitats - contribute directly to long-term sustainability by maintaining ecological balance and ensuring the well-being of future generations.
- Sustainable practices such as renewable energy adoption, waste reduction, and ethical consumption - promote conservation efforts by minimizing environmental impact and safeguarding our planet's finite resources.

Goals, Objectives and Policies that align with the Sustainability Tracking, Assessment & Rating System M (STARS) are shown in green text, with the specific Category and Impact Area and Credit # indicated in parentheses after the Goal, Objective, or Policy.

Specific STARS sections in this element are aligned with these Categories and Impact Areas: Academics (AC), Engagement (EN), and Operations (OP), and these STARS 3.0 credits:

- AC-4: Applied Learning
- EN-1: Outreach and Communications
- OP-3: Water Use
- OP-4: Ecologically Managed Grounds
- OP-5: Energy Use
- . OP-6: Greenhouse Gas Emissions
- OP-12: Waste Generation and Recovery

RELATED ELEMENTS

See 1.0 FUTURE LAND USE for a table of the acreages of Developed, Developable, and Undevelopable campus lands and the Future Land Use Map.

See 2.0 TRANSPORTATION for policies designed to discourage dependence on personal automobiles and to encourage alternative modes of transportation on campus.

See 4.0 GENERAL INFRASTRUCTURE for more information on Energy Infrastructure and Conservation, and Water Use and Conservation.

4 | 5.3 CONSERVATION - Introduction

5.0 CONSERVATION

5.2 GOALS, OBJECTIVES and POLICIES (GOP)

A. Conservation of Natural Ecosystems and Resources - GOP

NARRATIVE

The Arboretum and Sustainability Initiatives (ASI) department, a unit of UCF Facilities & Business Operations (FBO), manages the campus natural lands with mechanical vegetation control, prescribed fire (controlled burns), and invasive species removal; and maintains a network of trails, making these areas accessible for nature enjoyment and passive recreation.

The University has received state-wide recognition for its land management program, which focuses on conservation management at the urban-wildland interface. The goals and policies for natural lands conservation presented in this element will enhance the diversity and abundance of native plants and animals living in campus natural lands and will help establish UCF as a national leader in conservation management and environmental stewardship.

Using and conserving water resources appropriately, improving air quality, and preventing or minimizing pollution are key aspects of the University's commitment to conservation and sustainability.

- The University's effort to protect its surface waters is guided by its National Pollutant Discharge Elimination System (NPDES) Permit. This 5-year stormwater permit, overseen by UCF's Utilities and Engineering Services (UES)² department, is issued by the Florida Department of Environmental Protection (FDEP), and reported for in years two and four.
- Air quality is addressed through transportation initiatives, such as the use of alternative fuels and renewables, and the University's Air Operation Permit.³ This permit is also issued by FDEP, and overseen by UCF's Environmental Heath and Safety department.

GOAL 1: Conserve the region's biodiversity and natural heritage by designating significant campus conservation areas, developing wildlife-friendly landscapes, and minimizing the impact of future development on vulnerable species and habitats.

OBJECTIVE 1.1: Review and designate the status of all environmentally POLICY 1.1.1: The University shall maintain in a natural state all areas identified as Conservation or Preservation in this CMP.

(OP-4: Ecologically Managed Grounds)

¹ STARS (Sustainability Tracking, Assessment, and Rating System) is "a transparent, self-reporting framework for colleges and universities to measure their sustainability performance."

UCF uses an outside consultant, Harris Engineering, to manage this permit.
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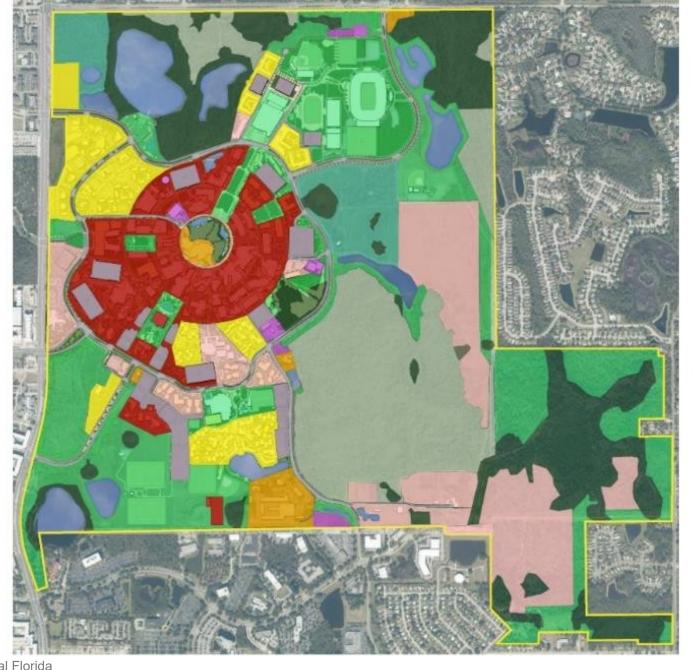
^{5 | 5.3} CONSERVATION - GOP



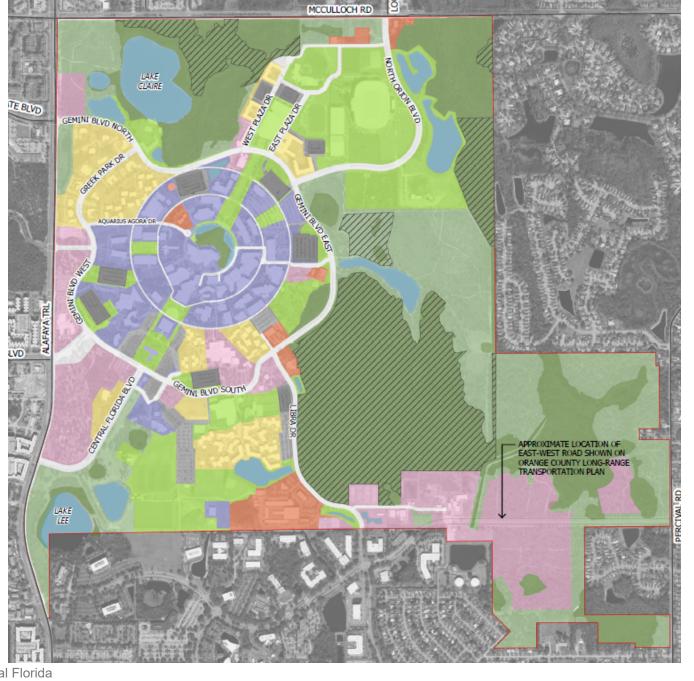
Future Land Use

- Minor content edits to Goals, Objectives and Policies
- Many changes to the Future Land Use Map, see the following slides



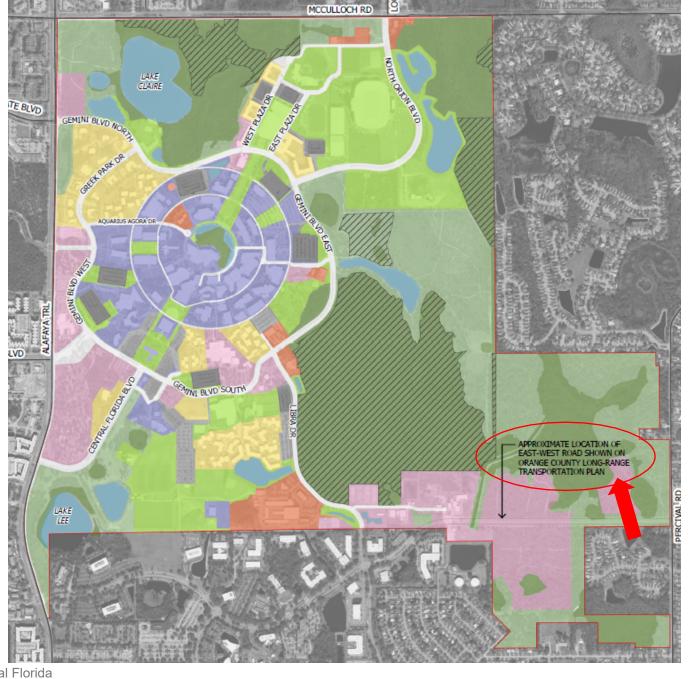






Legend Future Land Use Categories Framework Streets and Connections Academic and Student Support Uses Mixed Use Parking Recreation and Open Space - Developed Regreation and Open Space - Natural Preserve Conservation - Wetlands Conservation - Easements Residential Mon-Academic Support Uses

Legend Updates Categories merged and renamed

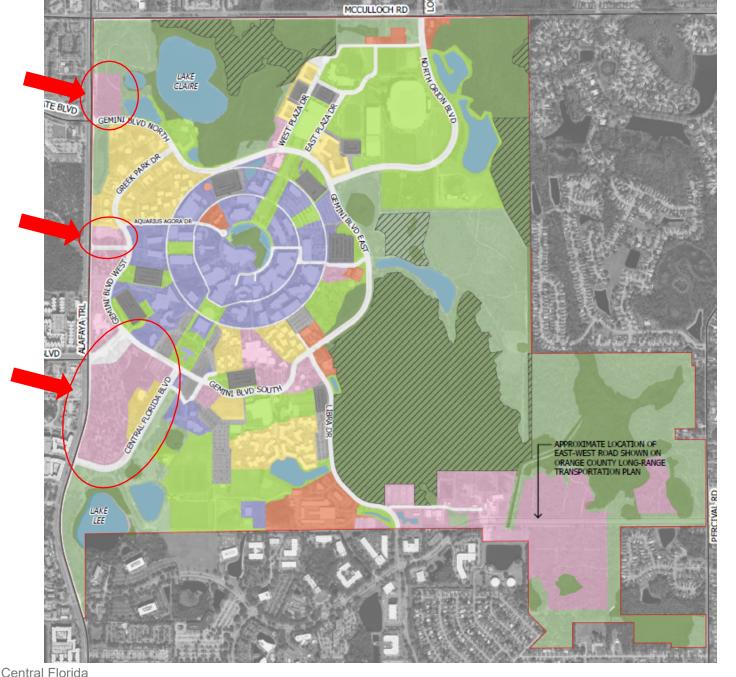


Legend



- Framework Streets and Connections
- Academic and Student Support Uses
- Mixed Use
- Parking
- Recreation and Open Space Developed
- Recreation and Open Space Natural Preserve
- Conservation Wetlands
- Conservation Easements
- Residential
- Non-Academic Support Uses

Added note for Orange County east-west future road

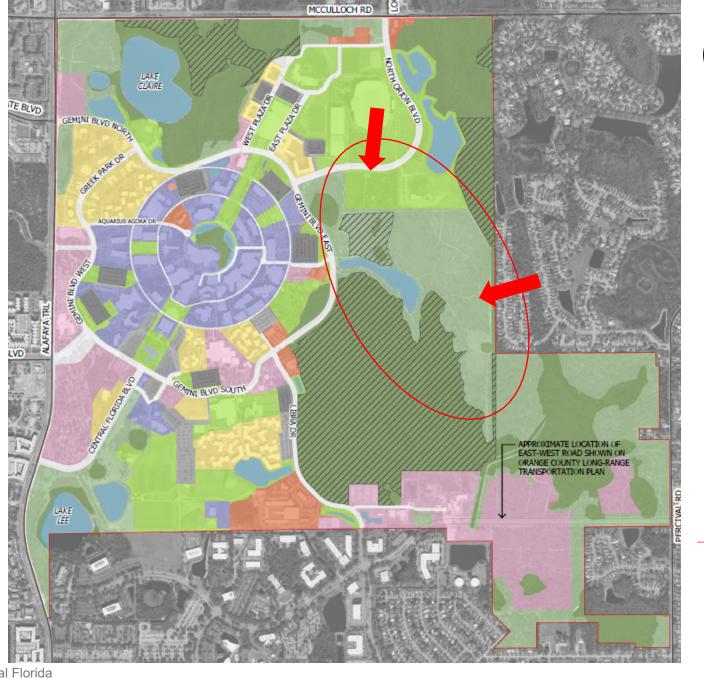


Legend



- Academic and Student Support Uses
 - Mixed Use
- Parking
- Recreation and Open Space Developed
- Recreation and Open Space Natural Preserve
- Conservation Wetlands
- Conservation Easements
- Residential
- Non-Academic Support Uses

Rec & Open Space, Housing changed to Mixed Use



Legend



Expanded Rec & Open Space for **Athletics**

Mixed Use changed to Rec & **Open Space - Natural Preserve**



Capital Improvements

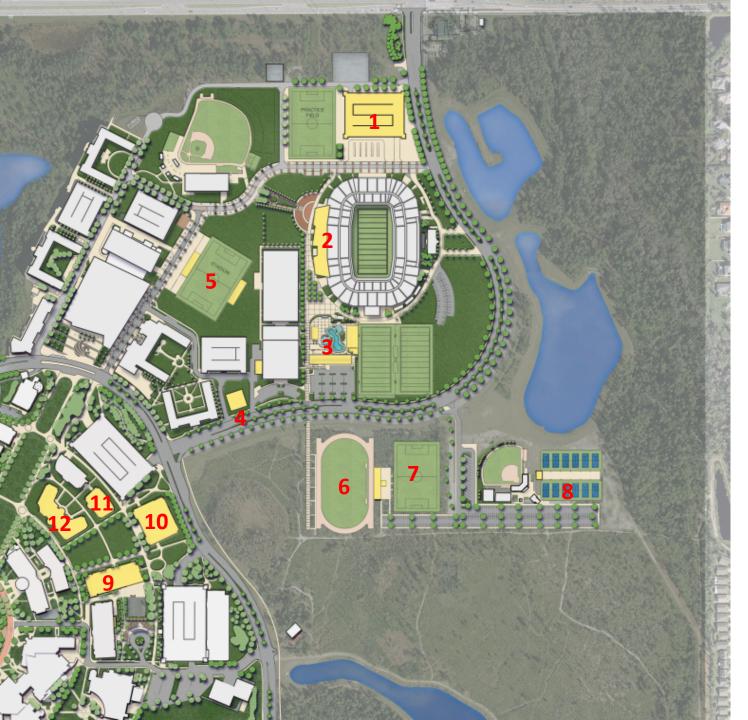
- Removed Implementation Section
- Reorganized Goals & Policies:
 - Goal 1 focused on facility needs and growth
 - Goal 2 focused on funding
 - Goal 3 focused on sustainability & resilience
- Evaluates the need for public facilities as identified in other campus master plan elements
- Schedule of Capital Projects (SCP) lists projects over \$4M anticipated within the next 10 years;
- Capital Improvements Map shows potential building locations

Capital Improvements Map



Schedule of Capital Projects

Exhibit 8.4-1 10-Year Schedule of Capital Projects (SCP)		MAP KEYS correspond with projects shown on 8.4-2 CAPITAL IMPROVEMENTS MAP	Campus	Bldg.#	Project Type	Recommendation	FCI	GSF	PROJECT SCOPE - Variables such as priority/cost/timing are recorded annually on the 5-YEAR CAPITAL IMPROVEMENT PLAN		
ALL CAMPUSES	MAP KEY	3-YEAR COMMITTED PROJECTS									
MAIN CAMPUS	1	Biological Sciences	Main 0001	0020	RenovRemod	2021 EPS		116,607	In Construction (PECO \$21.63M, 2022-23 CIP)		
	2	Chemistry Building	Main 0001	0005	Renov/Remod	2021 EPS		49,073	In Construction (PECO \$30.0M, 2023-24 CIP)		
	3	John C Hitt Library (skg 21" Century Library)	Main 0001	0002	Renov/Remod	CITF 2023 CPPC 2024			Ph 28 in construction. Future Ph to be designed.		
	4	(New) Creative School for Children	Main 0001	(0024)	New	CITF 2024		14,678	Replace Creative School for Children on new site (CITF \$17.0M, 2025-26 CIP)		
	5	Recreation & Wellness Center	Main 0001	8800	Reno	CITF 2024		158,111	HVAC Systems (CITF \$13.0M, 2024-25 CIP)		
	6	Football Practice Field Relocation	Main 0001	NA.	Sitework		NA.		Clears site for Football Ops Building & McNamara Cove		
	7	Roth Tower at FBC Mortgage Stadium	Main 0001	0135	New / Renov.		NA.		In Design/Construction		
	8	Student Union	Main 0001	0052	RenovRemod	CITF 2025		63,900 of 161,755	(CITF \$6.0M, 2025-25 CIP)		
OTHER CAMPUSES	No Key	Dr. Phillips Nursing Pavilion (No College of Nursing Building)	AHSC Site 0016	1003	New	2020-30 SCP	NA	90,000	In Construction (2022 GAA Section 197, Legislative initiative funded w/o EPS Rec.)		
	No Key	Rosen Main Building	RCHM Site0015	0903	RenovRemod			158,980	Remodeling for greater space efficiency. Funded \$12.8M		
MAIN CAMPUS		PROJECTS CONSISTENT WITH THE CAMPUS DEVELOPMENT AGREEMENT									
	No Key	McCulloch Road Improvements	Main 0001			2020 CDA			Orange Co.: Provide mid-block crossing at Northgate Circle. UCF. Pedestrian Trail from said mid-block crossing to West Plaza Dr.		
	No Key	Cross-Campus Bike Path	Main 0001			2020 CDA			UCF to develop an on-campus bicycle pathway linking existing trail systems of Orange Co. and Seminole Co.		
MAIN CAMPUS	MAP KEY	10-YEAR PROJECTED PROJECTS									
ACADEMIC & STUDENT SUPPORT FACILITIES	9	Research II	Main 0001	166	New Bldg.	2021 EPS CPPC 2024		~105,060	Research Labs and Cleanrooms with supporting Office space (PECO \$114.64M, 2025-26 CIP)		
	10	Advanced Workforce Entrepreneurship Cntr [fks Learning Laboratory, Discovery & Innovation Hub]	Main 0001	155	New Bldg.	2021 EPS CPPC 2024		~100,000	Multidisciplinary classroom and teaching lab facility for several colleges (PECO \$76.9M, 2025-26 CIP)		
	11	Performance, Immersive Experience & Entertainment Laboratory - PIXEL (fks Performing Arts Complex Phase II)	Main 0001	0119 P	Addition to 0119	2021 EPS CPPC 2024		~100,000	Flexible performance space w/ multiple venues, assembly and production support spaces (PECO \$77.5M, 2023-24 CIP)		
	12	Arboretum & Sustainability Center	Main 0001	TBO	New Bldg.	2020-30 SCP		~15,000	New Center replaces aging Arboretum modular		
	13	Space Exploration Building	Main 0001	TBO	New Bldg.	CPPC 2024		~100.000			
	14	i-Design Engineering Center	Main 0001	TBO	New Bldg.	CPPC 2024		~22,000			
	15	Secure Research Facility	Main 0001	TBO	New Bidg.	CPPC 2024		~10,000	UCF/Military Collaboration & SCIF		
	16	Student Success Center	Main 0001	TBO	TBD	CPPC 2024		TBD	Collocate student services, resources, and academic assistance		
	17	Research III	Main 0001	TBD	New Bidg.	2020-30 SCP		TBD	Future Research Facility		
	18	Howard Phillips Hall	Main 0001	0014	RenovRemod	2021 EPS	10%	64,619	Total Renovation (PECO \$34M, 2025-26 CIP)		
	19	CREOL	Main 0001	0053	RenovRemod		22%	111,891	Ph 1 and Ph 2, the older sections. Build-out of white box space		



Capital Improvements Map

ATHLETICS

- 1 Intercept Garage
- 2 Football Tower
- 3 Football Campus
- 4 Multipurpose
- 5 Soccer Stadium
- 6 Track
- 7 Practice Field
- 8 Tennis

RESEARCH (all subject to new names)

- 9 Research II
- 10 Space Exploration Bldg
- 11 Research III
- 12 Advanced Workforce
 Entrepreneurship Center



Capital Improvements Map

HOUSING

1, 2, 3 – Housing I, II, III

4 – Housing Garage

OTHER

5 - Millican Parking/Landscape

6 – Main Entry Improvements

7 - Creative School

8 – Performance, Immersive Experience & Entertainment Laboratory (PIXEL)

9 - Academic Building

ARA DRIVE (not shown)

Water Treatment Plant Storage Building



Transportation

- Includes GOPs related to and for the provision of transit, auto circulation, parking, pedestrian and non-motorized vehicle facilities, sustainable transportation
- Evaluates modes of travel (bicycle, micromobility, pedestrian, transit, and motor vehicle) both oncampus and off-campus
- New Data and Analysis:
 - Documented the quantity and severity of vehicle and non-motorized crashes
 - Incorporated UCF's comprehensive lighting assessment
 - Created walking proximity map for campus and adjacent non-university land

Housing

- Provide more beds to house a majority of FTIC and retained 2nd year undergraduate students in support of retention and graduation efforts
- Potential locations for future housing:
 - West of the Recreation and Wellness
 Center on former Wayne Densch location.
 - West of Housing Administrative Building (existing surface parking lot)
 - Existing Creative School location
- Timing or phasing for renovation and remodeling of existing university-controlled housing facilities will be determined by Facility Conditions Assessments conducted during the element period



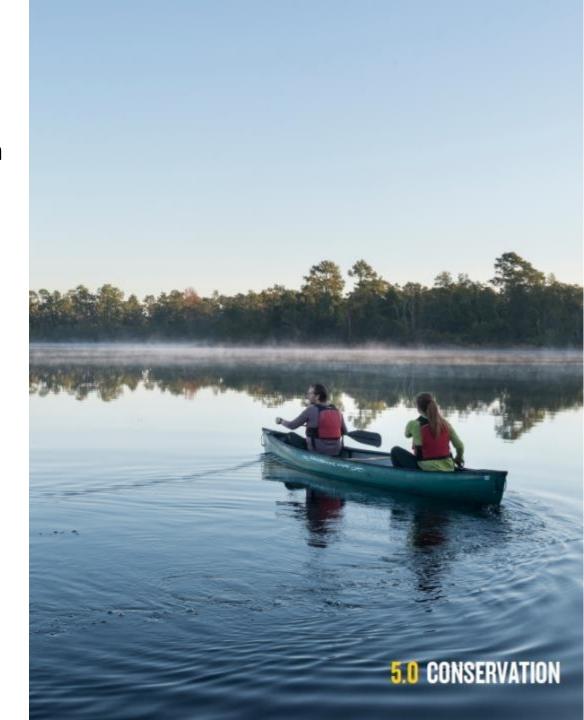


General Infrastructure

- Added Water policies regarding pending EPA regulations, monitoring raw water well quality, and prioritizing use of reclaimed water
- Addresses rising energy costs and initiatives to improve energy efficiency
- Addresses concurrency per state statute the provision of adequate capacity for stormwater management, potable water, sanitary sewer and treatment, and solid waste facilities required to meet the future needs of the university
- Addresses concurrency per UCF guidelines for chilled water, electrical power, natural gas, and telecommunications

Conservation

- No major changes to Introduction or Conservation of Natural Ecosystems and Resources
- Sustainability items highlighted in green throughout the document
- Added data about the use of the natural lands related to academic purposes



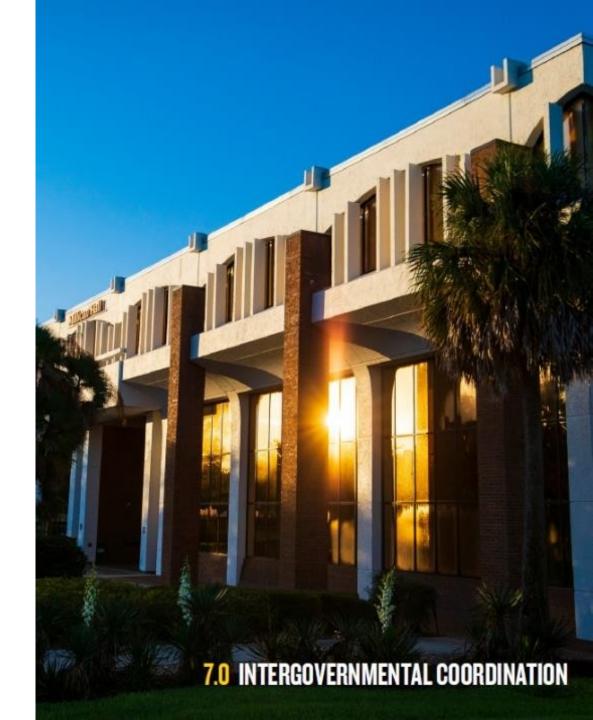


Recreation & Open Space

- Revised comparisons to peer institutions demonstrating need for additional recreation space, particularly with recent space reductions
- Describe priorities for future planning to expand RWC Park and Lake Claire. Noted upcoming CITF funding for capital improvements to RWC HVAC system and Lake Claire boat house
- UCF Athletics is committed to making the Kenneth G. Dixon Athletics Village the best of its kind in collegiate athletics, to include significant expansion during this planning period as funding becomes available

Intergovernmental Coordination

- No content changes, minor language refinements.
- Promotes land use compatibility between UCF and our host local government, Orange County.
- Identifies and resolves goals, objectives, policies and development proposed in campus master plans that may need coordination with adjacent local governments, and regional and state agency plans.



Review Agencies

- Orange County (Host Local Government)
- Seminole County
- City of Orlando
- City of Oviedo
- St. Johns River Water Management District (SJRWMD)
- East Central Florida Regional Planning Council (ECFRCP)
- Florida Department of Environmental Protection (FDEP)
- Florida Department of Transportation (FDOT)
- Florida Department of State (FDOS)
- Florida Department of Commerce (FloridaCommerce)
- Florida Fish and Wildlife Conservation Commission (FWC)

Schedule

COMPLETED

- ELEMENT TEAMS INCLUDED STUDENT GOVERNMENT REPRESENTATIVES
- ELEMENT DRAFTS COMPLETED MAY 1
- OPEN HOUSE MAY 29
- PDC INTERNAL REVIEW COMPLETED JULY 1
- FIRST PUBLIC HEARING JULY 23

NEXT STEPS

- MANDATORY 90 DAY REVIEW AUGUST 1 TO OCTOBER 30
- REFINE DOCUMENT, INCLUDE IN BOT MATERIALS 1ST WEEK OF NOVEMBER

SECOND PUBLIC HEARING, BOT APPROVAL – DECEMBER 5

2025-35 UCF CAMPUS MASTER PLAN UPDATE Public Comment

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